







# Quarter 1 - April 2025 to June 2025



#### All Performance Indicators Current Status

Target Met	Contextual	
	17	
	Off Target - Positi Off Target Off Target	
25	2 2	

Corporate Aim (Priority)	Count
Priority 1: One Council delivering for Local People	16
Priority 2: A Successful and Sustainable Growing Borough	7
Priority 3: Healthy, Active and Safe Communities	23
Priority 4: Town Centres for All	3
	49

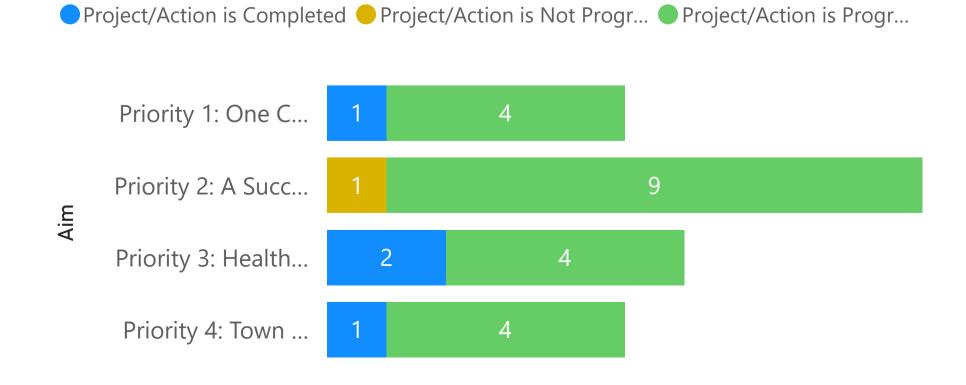
#### **Smart Narrative**

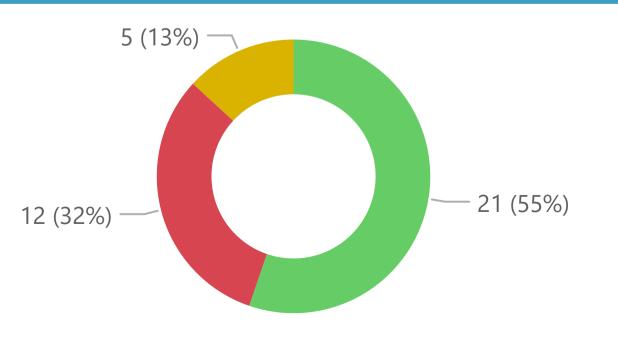
- A total of **32** measures were assigned targets this quarter. Of these, **78% achieved their targets**.
- 11 measures not only met their targets but also showed improvement compared to the same period last year. 5 met their targets but showed a negative year-on-year trend. 4 showed no change. 5 had no historical data available for comparison.
- The remaining 22% did not meet their set targets this quarter.
- Of these, **3** measures showed year-on-year improvement. **2** demonstrated a negative trend compared to the same period last year. **2** lacked historical data for comparative analysis these are shown in orange in the status visual.
- An additional 17 measures were contextual and therefore did not have set targets.
- 7 showed improvement. 5 showed a decline. 1 remained unchanged. 4 lacked historical data for comparison.

4 projects/actions have been completed, across Priority 1, 3 and 4. Priority 2 has 2 projects/actions identified as not progressing as expected, with further details provided within this report.

### Summary Project Status Split

## All Qtr.1 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year





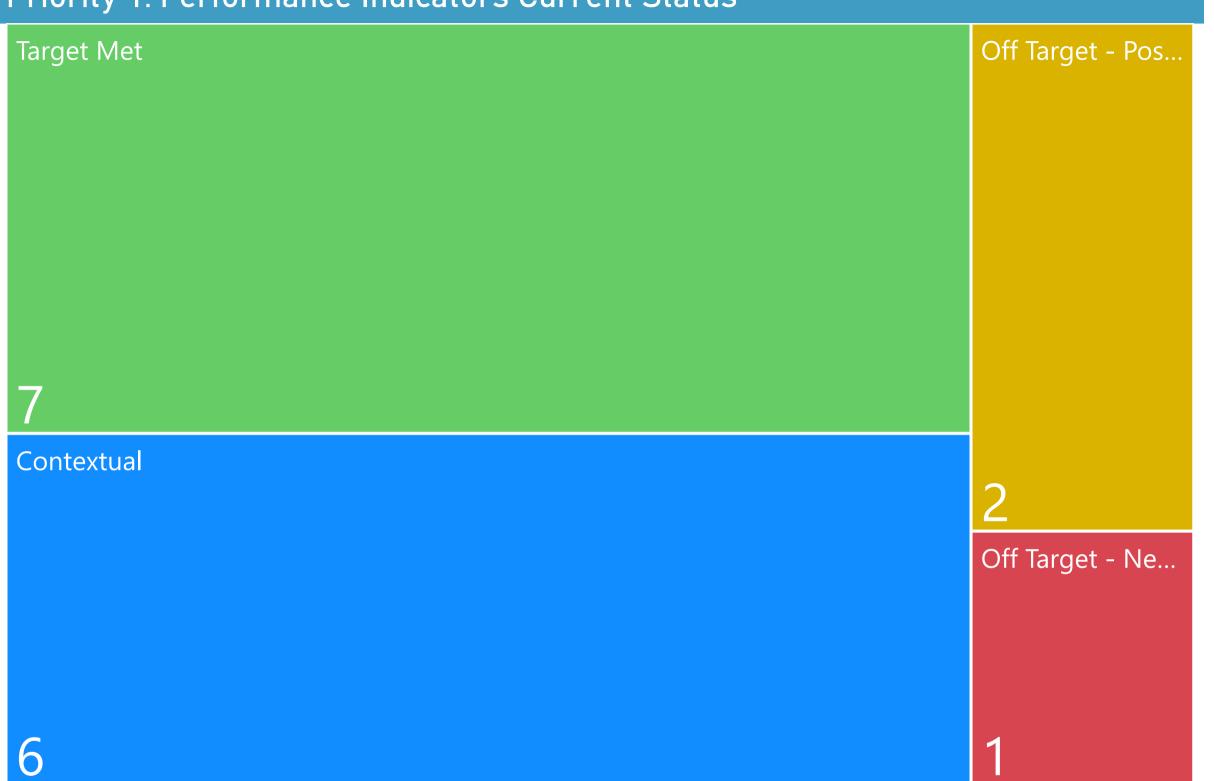
■ Improvement of Previous Year
■ Deterioration of Previous Year
■ No Change



### Priority 1: One Council delivering for Local People



### **Priority 1: Performance Indicators Current Status**



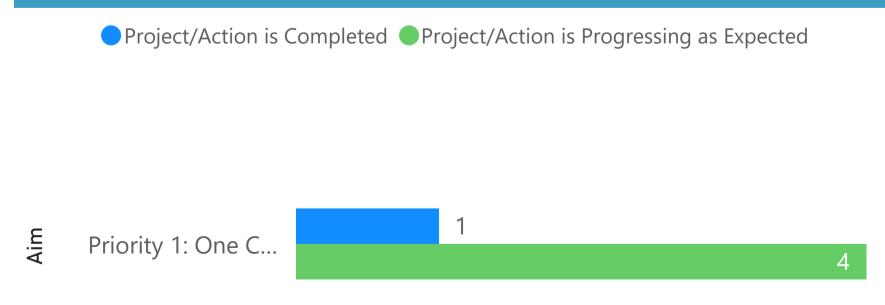
Corporate Objective	Count
Deliver services to a high standard every day	3
Develop professional talent across the Council and provide opportunities for staff to grow their careers	5
Ensure our services are efficient and accessible	6
Ensure strong financial discipline across the Council	2
Total	16

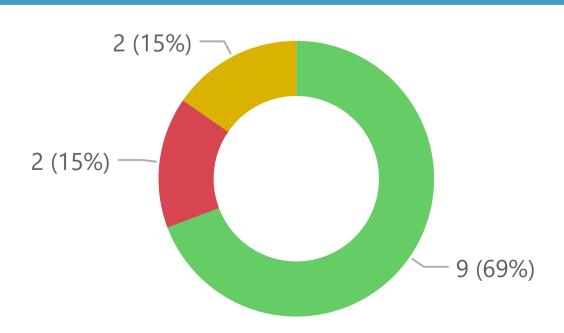
#### **Smart Narrative**

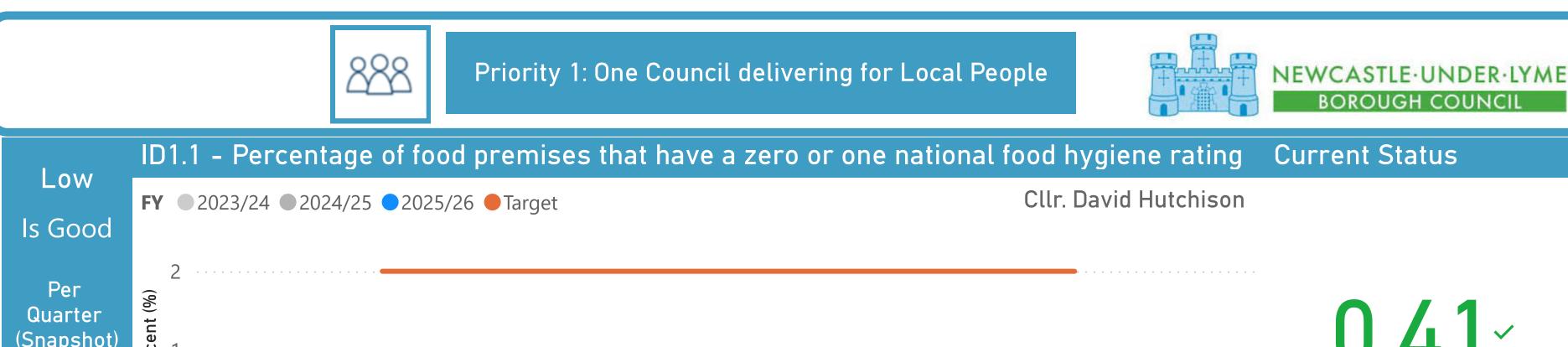
- A total of 10 measures were assigned targets this quarter. Of these, 70% achieved their targets.
- 5 measures not only met their targets but also showed improvement compared to the same period last year. 1 met their targets but showed a negative year-on-year trend. 1 showed no change.
- The remaining 30% did not meet their set targets this quarter.
- Of these, **2** measures showed year-on-year improvement. **1** demonstrated a negative trend compared to the same period last year.
- An additional 6 measures were contextual and therefore did not have set targets.
- 2 showed improvement. 1 remained unchanged. 3 lacked historical data for comparison.
- 1 projects/actions has been completed, with all other project/actions progressing as expected this quarter, with further details provided within this report.

### Priority 1: Summary Project Status Split

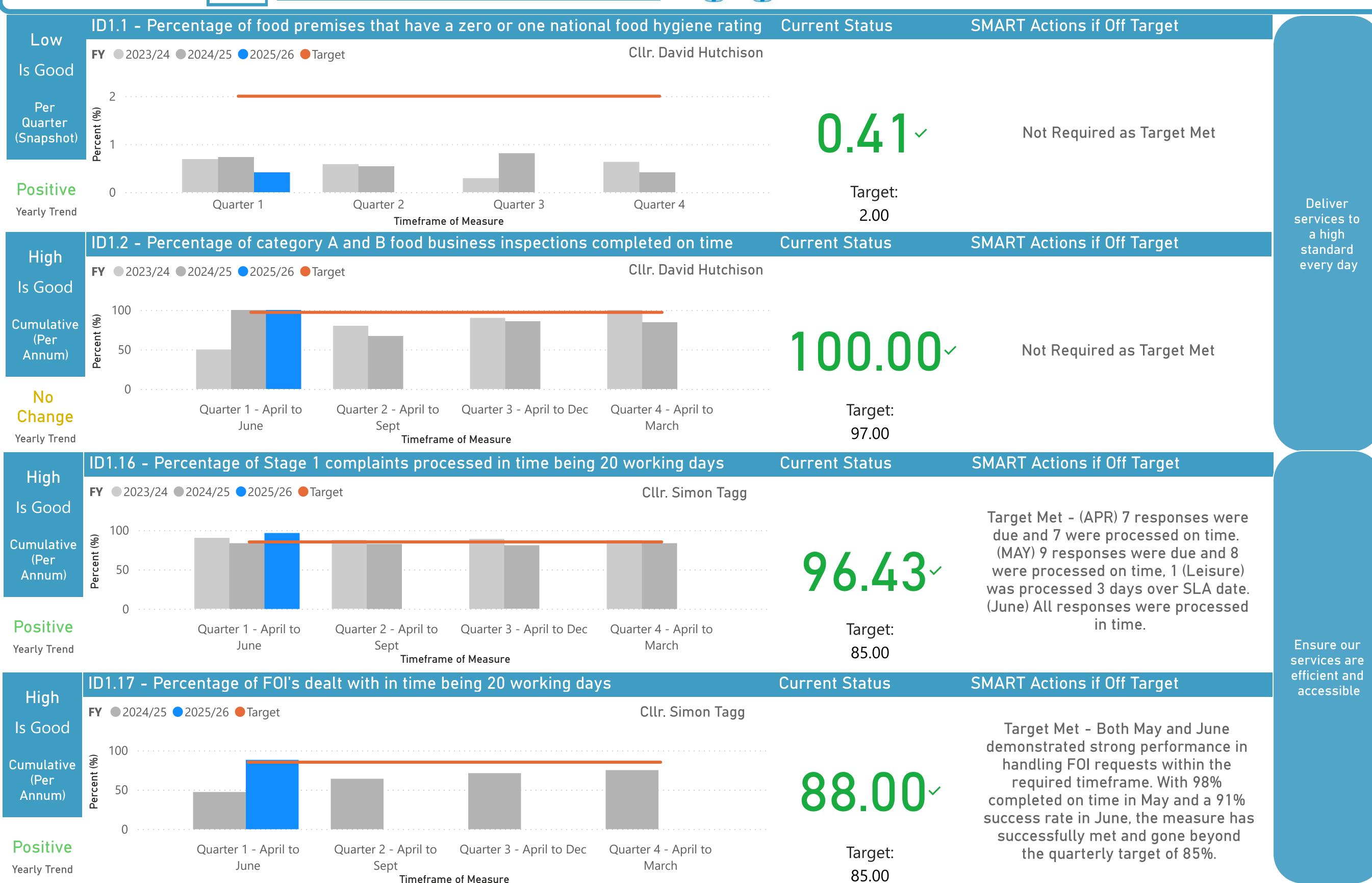
### Priority 1: Qtr.1 Trend Status of Pl's Compared On Same Qtr in the Previous Financial Year







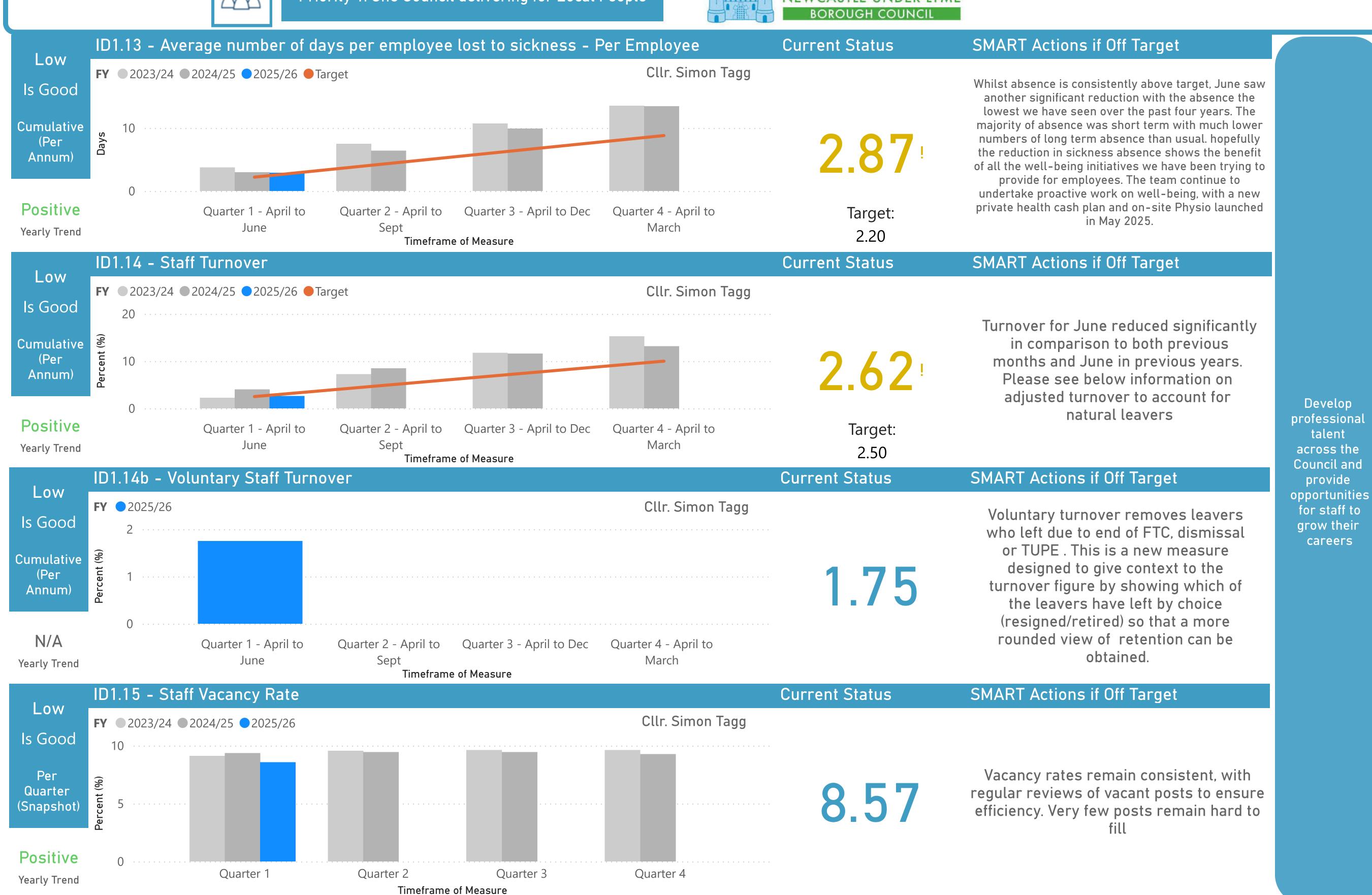
Timeframe of Measure

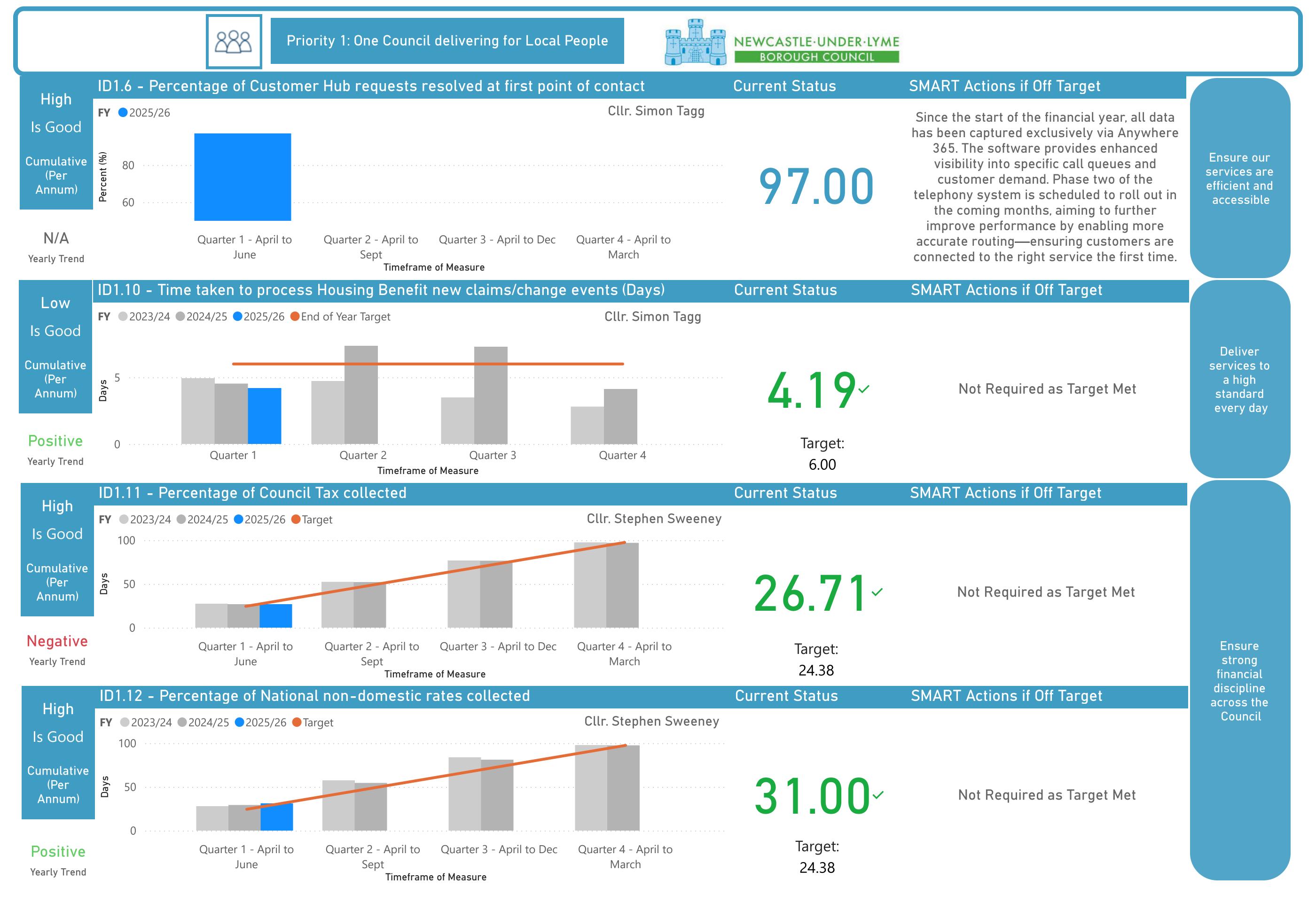


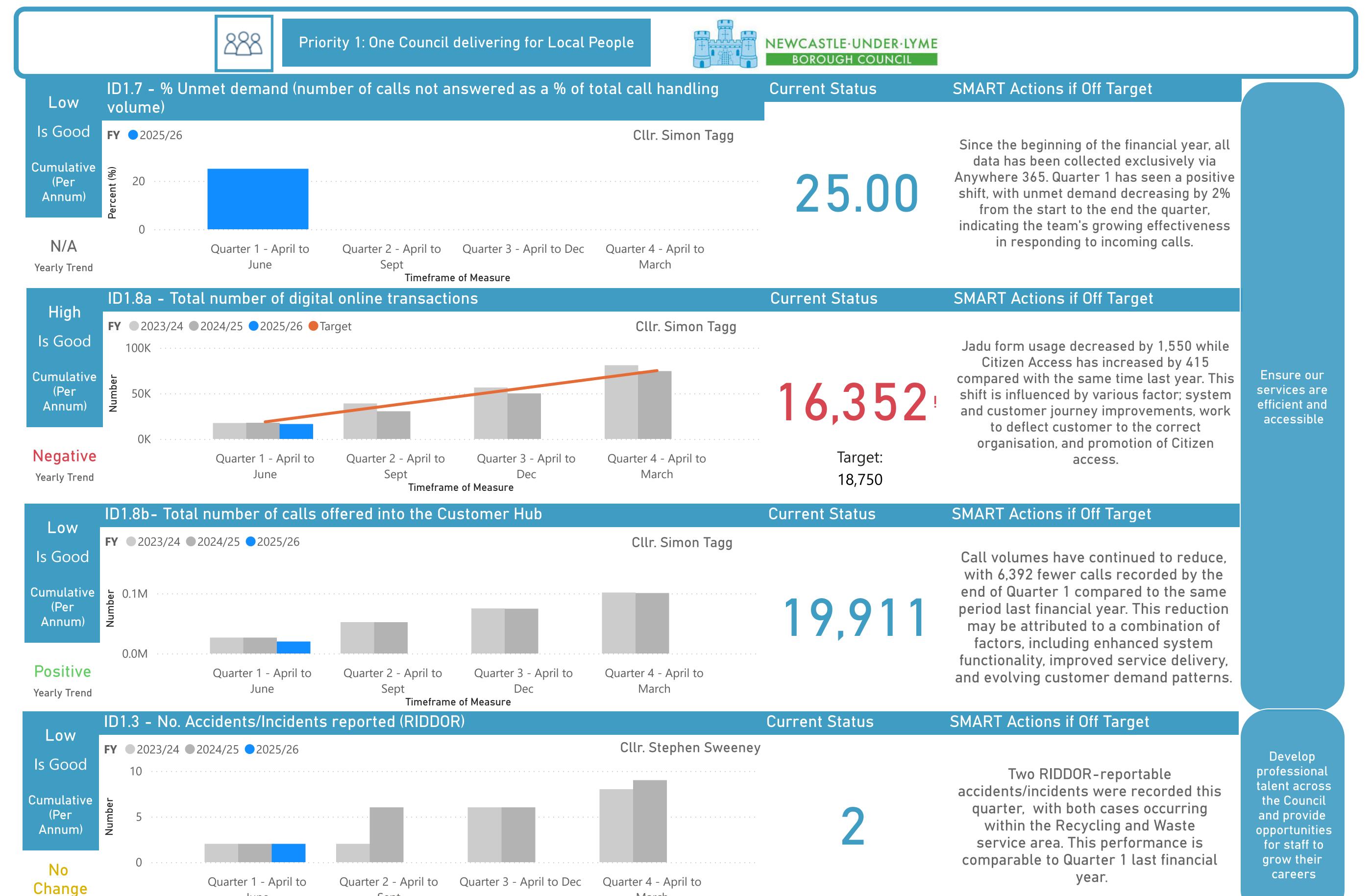


### Priority 1: One Council delivering for Local People









March

June

Yearly Trend

Sept

Timeframe of Measure



## Priority 1: One Council delivering for Local People



## Project Status Split for Priority 1.

Project/Action is Progressing as Expected

Project/Action is Completed

4

Dortfolio	Corvice Area	Action	Carparata Objective	Ctatus rapart	Commontary on progress
Portfolio Holder	Service Area	Action	Corporate Objective	Status report	Commentary on progress
Cllr. Simon Tagg	<ol> <li>Strategy, People and Performance 2.</li> <li>All services</li> </ol>	Deliver a Workforce Strategy	Develop professional talent across the Council and provide opportunities for staff to grow their careers	Project/Action is Progressing as Expected	Strategy in place in and progress with particular focus on health and wellbeing and leadership. Plans to align the apprenticeship process with outline workforce plans before this year's efficiency board to ensure talent pathways are in place.
Cllr. Simon Tagg	1. Strategy, People and Performance 2. IT and Digital 3. Neighbourhoods 4. All (digital enablement)	Deliver the One Council Programme	Ensure our services are efficient and accessible	Project/Action is Completed	Project/Action has been completed.
Cllr. Stephen Sweeney	<ul><li>1. Commercial</li><li>Delivery 2. Finance</li><li>3. Legal &amp;</li><li>Governance</li></ul>	Identify and deliver opportunities to generate income from commercial development	Ensure strong financial discipline across the Council	Project/Action is Progressing as Expected	The Commercial Board considered the business case for the development of a pet cremation service, this is due to go to Cabinet in July.
Cllr. Simon Tagg	<ol> <li>Strategy, People and Performance 2.</li> <li>All services</li> </ol>	Work with our communities to ensure services reflect local need	Work with our communities to ensure services reflect local need	Project/Action is Progressing as Expected	Communications strategy seeks to ensure that all communities are represented and provided for. The Civic Pride programme looks to support communities working together.
Cllr. Simon Tagg	1. Strategy, People and Performance 2. neighbourhoods 3. Regulatory	Work with partners to deliver the best for our communities	Work with partners to deliver the best for our communities	Project/Action is Progressing as Expected	Partnership Board is established and productive. A planning event was held in June 2025 which set for the work plan and objectives moving forwards. Better Health Newcastle supports the achievement of health aims and targets through partnership working with Health and Voluntary services. The Authority has engaged with partners including the ICB on developing proposals to address key aspects of health inequality across the Borough.





### Priority 2: Performance Indicators Current Status

Thomas 2. Femormance mulcators current status			
Target Met	Off Target - No Trend		
	1		
	Off Target - Positive Trend		
	1		
5			

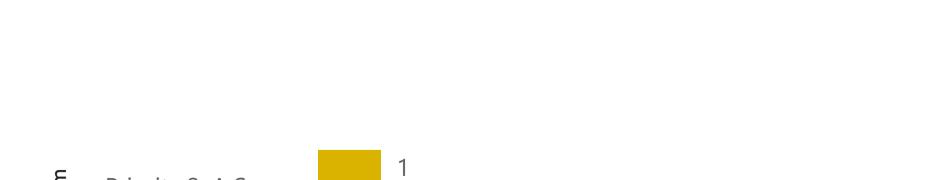
Corporate Objective	Count
A strong and sustainable economy where everyone benefits	1
Protecting our communities by improving how we use our enforcement powers.	2
Support the sustainable development of our towns and villages	4
Total	7

#### Smart Narrative

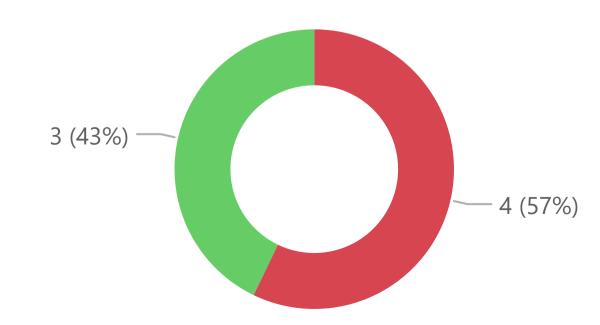
- A total of **7** measures were assigned targets this quarter. Of these, **71% achieved their targets**.
- **3** measures not only met their targets but also showed improvement compared to the same period last year. **2** met their targets but showed a negative year-on-year trend.
- The remaining 29% did not meet their set targets this quarter.
- Of these, 1 measures showed year-on-year improvement. 1 lacked historical data for comparative analysis.
- There are no **contextual** measures within this priority.
- There are **2 projects/actions** identified as **not progressing as expected** with all other project/actions progressing as expected this quarter, with further details provided within this report. further details provided within this report.

## Priority 2: Summary Project Status Split

Priority 2: Qtr.1 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year



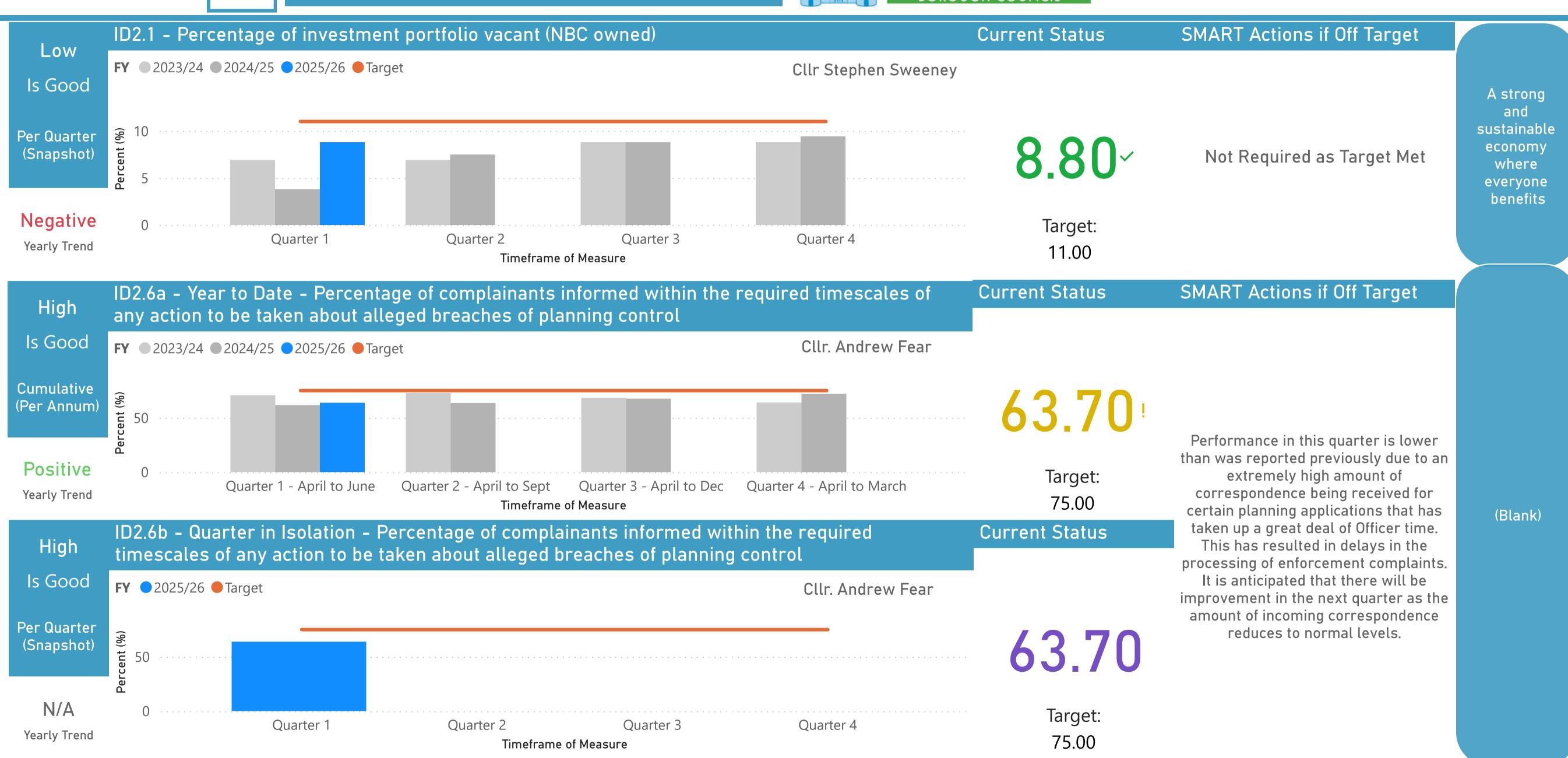
Project/Action is Not Progressing as Expected Project/Action is Progressing as Expe...



Deterioration of Previous Year
 Improvement of Previous Year









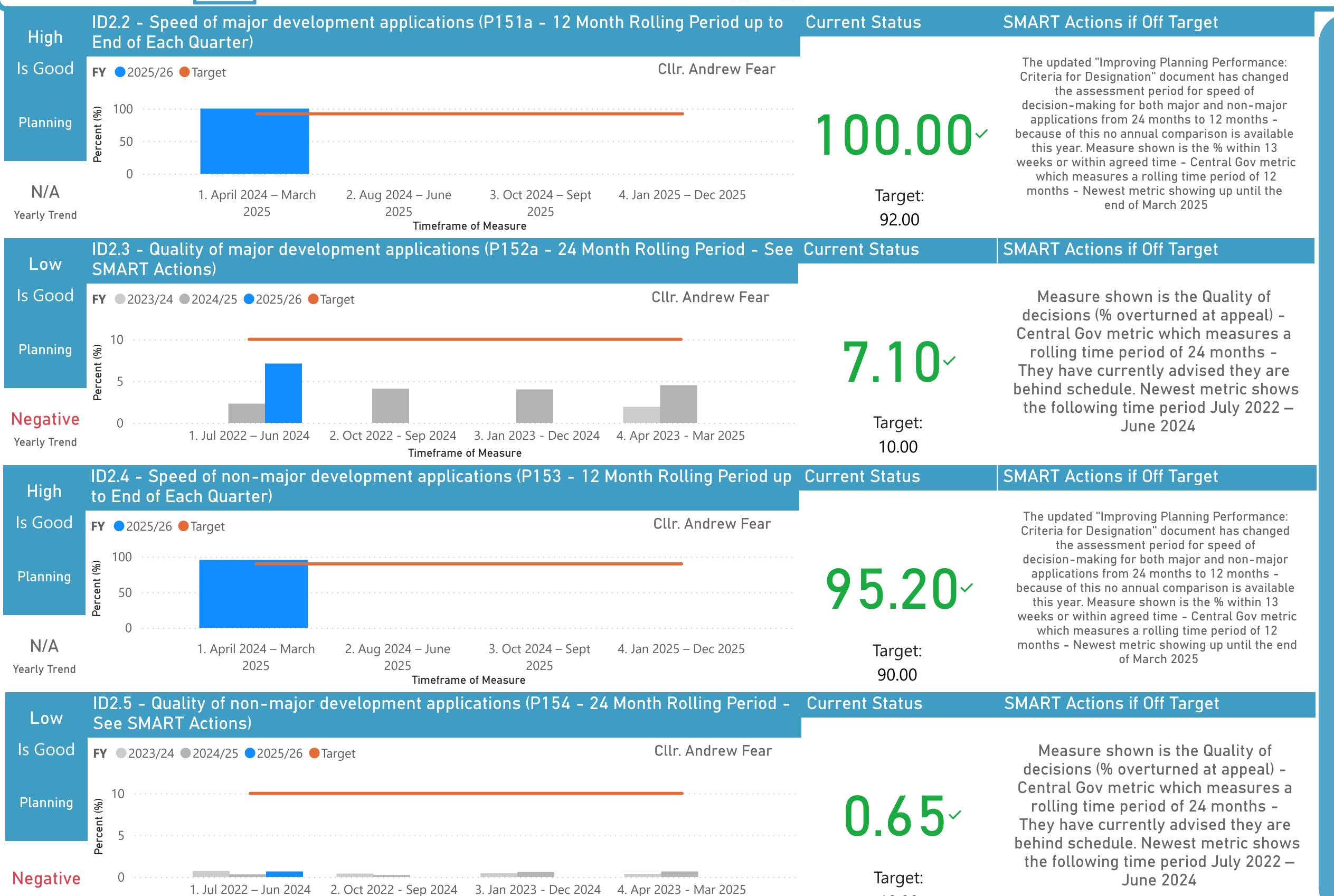
Yearly Trend

## Priority 2: A Successful and Sustainable Growing Borough

Timeframe of Measure



10.00



Support the sustainable development of our towns and villages





## Project Status Split for Priority 2.

Project/Action is Progressing as Expected

Project/Action is ...

9					1
Portfolio Holder	Service Area	Action	Corporate Objective	Status report	Commentary on progress
Cllr. David Hutchison	1. Sustainable Environment 2. All	Deliver the Sustainable Environment Strategy	Ensuring that the Council's operations are carbon neutral by 2030		All Council Directorates now have action/delivery plans for their own areas, with regular update meetings being held with SE staff. A dashboard has been developed for monitoring progress which can be used to update CLT, Cabinet and wider Council members. Sustainable One Council Board has now met twice and again monitors progress on delivery of the SES.
Cllr. David Hutchison	1. Regulatory 2. Neighbourhoods	Secure a successful resolution to the Walley's Quarry odour problem.	Protecting our communities by improving how we use our enforcement powers.	Project/Action is Progressing as Expected	Following Walleys Quarry Ltd entering into liquidation at the end of February 2025 and the subsequent disclaimer of the environmental permits, the Environment Agency are using their discretionary power to arrange for steps to be taken to remove the risk of serious pollution.
					The contractor appointed to undertake the work has now completed: - works to manage the accumulation of liquid in the western void - the installation of a new drain in the western void to manage any landfill gas and leachate - a new access track to the western flank of the landfill site to allow access to this part of the site for equipment and materials
					The contractor continues to progress with the following works:  - installation of an engineered clay bund to the waste flank in the western void  - engineering works to remedy shallow surface depressions and capping defects on the top of the site
					Materials (e.g. clay) continue to be brought onto site to undertake the works. The site however remains closed to any incoming waste.
					In Quarter 1, the data shows: - odour complants reported to NULBC have reduced further and stabilised at a lower level of 24 (April), 15 (May) and 16 (June) - there has been no weekly exceedance of the World Health Organisation [WHO] odour annoyance guideline throughout this period
Cllr. David Hutchison	1. Neighbourhoods	Protect our parks and green spaces for future generations	Ensuring that the Council's operations are carbon neutral by 2030		Phase 7 of the Borough Tree Planting Strategy is now being planned for delivery in winter 2025/26. Funding bids are being prepared and design work is in progress. Applications for Fields in Trust status are in progress for identified sites to protect them for the future.
Cllr. Gill Heesom	1. Regulatory 2. Legal & Governance	Ensure that there are good homes for everyone and that every citizen has a safe and secure place to live	Ensure that there are good homes for everyone and that every citizen has a safe and secure place to live		The Housing Strategy and the Homelessness and Rough Seeping Strategy are both due for renewal in 25/26. Work has commenced to research and develop a new combined strategy. Work has also included preparation for new legislation relating to The Renters Reform Bill and Supported Accommodation Licensing.





Portfolio Holder	Service Area	Action	Corporate Objective	Status report	Commentary on progress
Cllr. Stephen Sweeney	1. Commercial Delivery 2. Strategy, People and Performance 3. Finance	Continue to bid for government funding to support the borough's ambitions, including the further development of Keele Science and Innovation Park and the University Growth Corridor.	A strong and sustainable economy where everyone benefits	Project/Action is Progressing as Expected	Quarter one delivery has taken place for the Shared Prosperity Fund schemes. Currently we are in discussions with Homes England for grant support for the town center regeneration projects. Future funding opportunities will continue to be investigated but LGR is limiting these opportunities currently.
Cllr. Stephen Sweeney	Commercial Delivery	Delivering the £16m Kidsgrove Town Deal, including: Facilitating the Chatterley Valley Enterprise Zone development to deliver 1700 quality jobs for local people; Enhancing Kidsgrove Railway Station and access to the local canal network; Developing a Shared Service Hub with key partners.	A strong and sustainable economy where everyone benefits	Project/Action is Not Progressing as Expected	The Town Deal Board met in May to review the railway station and the shared service hub projects. The railway station project is undergoing a scope reduction / redesign exercise to bring the scheme in within the available budget and avoiding land on the site which will need remediation for coal mines, whilst the shared service hub budget / project has been re-allocated into four separate projects to deliver enterprise units, a community learning hub and public realm / highways improvements.
Cllr. Stephen Sweeney	Commercial Delivery	Delivering the £23m Newcastle Town Deal, including: Development of key gateway sites including the 'Zanzibar' and Midway; Connecting residents and businesses to skills training for the digital world; Improving bus, cycling and walking infrastructure; Delivering a circus-themed performing arts Centre; Building more than 400 homes in Knutton and Chesterton.	sustainable economy where everyone	Project/Action is Progressing as Expected	Project delivery continues with the roll out of the Real Time Passenger Information at key bus stops, groundwork for the new housing developments at Knutton and Chesterton continues and the work on the fibre network continues. Plans continue for the housing redevelopment at the Carpark site.
Cllr. Stephen Sweeney	1. Commercial Delivery 2. Neighbourhoods	Delivering the £4.8m Uk Shared Prosperity Fund programme, including: Improving the town centre; Supporting culture and heritage; Skills development for local people; Supporting the most vulnerable people.	A strong and sustainable economy where everyone benefits	Project/Action is Progressing as Expected	On 13th December 2024, the UK government confirmed that Newcastle under Lyme will receive an additional year of SPF funding of £1,582,136 in 2025/26. £292,112 of this allocation must be used as capital. The aim of this additional SPF 'transition' year is to provide a smooth transition from the existing SPF programme to a new, yet to be confirmed, future funding framework. The programme continues with the previously set priorities and but has streamlined the list of outcomes and outputs for UKSPF delivery in 2025-26. The Communities and Place investment priority focuses on supporting place and aiding voluntary and community groups. Under the Supporting Local Businesses investment priority, interventions have primarily focused on innovation and startup advice for local businesses, as well as support for entrepreneurship activities and business startups. The People and Skills investment priority must concentrate on reducing the skills gap in the area and helping individuals move towards the labour market. We are currently running 23 projects which are providing services which address a strong and sustainable economy to ensure opportunities and support are available to everyone to improve their lives.
Cllr. Andrew Fear	1. Planning 2. Legal & Governance	Delivering the Newcastle Local Plan	Support the sustainable development of our towns and villages	Project/Action is Progressing as Expected	The Local Plan was submitted for examination on the 20 December 2024. Local Plan Public Examination Hearing Sessions were held on the week of the 19 May and then further weeks of hearings were held on the 16 and 23 of June respectively. The Council is now completing a number of 'action points' that have arisen during the examination hearings and then will await the interim views of the Inspector on the next stages with the examination of the Local Plan.
Cllr. David Hutchison	1. Sustainable Environment 2. All	Play an active role in the Staffordshire Sustainability Board	Secure a carbon neutral Borough by 2050	Project/Action is Progressing as Expected	the Council continues to play a leading role in the Staffordshire Sustainability Board. the Council is as of June the only authority within the partnership to have completed successfully all ten base pledges. Work is now looking at a new set of pledges which will incorporate sustainability and waste pledges in equal measure.





## Priority 3: Performance Indicators Current Status

Thornty 3. Ferrormance mulcators current status	
Contextual	Off
13	1
	Off
Target Met	011
12	
	1

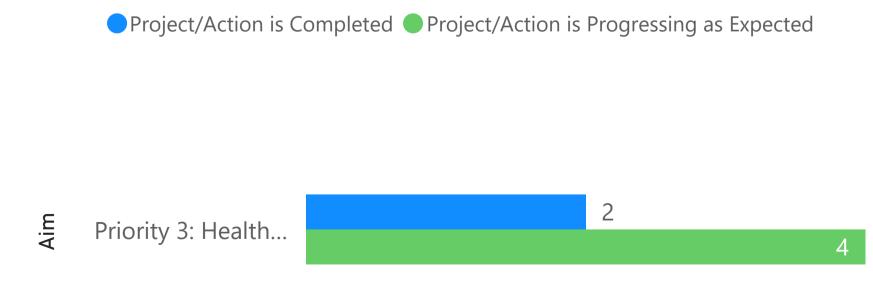
Corporate Objective	Count
Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023.	1
Ensure that our most vulnerable residents are supported through the impact of the rising cost of living.	1
Ensure that there are good homes for everyone and that every citizen has a safe and secure place to live	10
Further increasing recycling rates across the borough with a particular focus on food waste	4
Reduce anti-social behaviour and crime in our communities	5
Secure a step change in street cleanliness and the quality of the public domain	6
Support the development of community solutions to local problems	1
Total	28

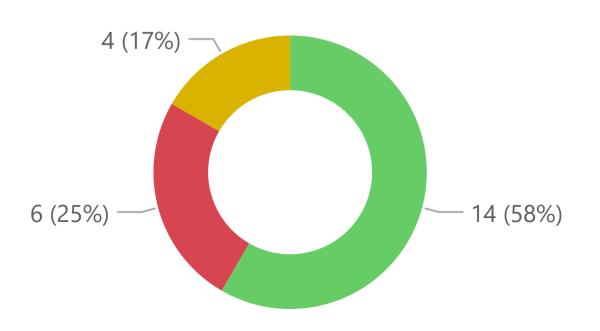
#### **Smart Narrative**

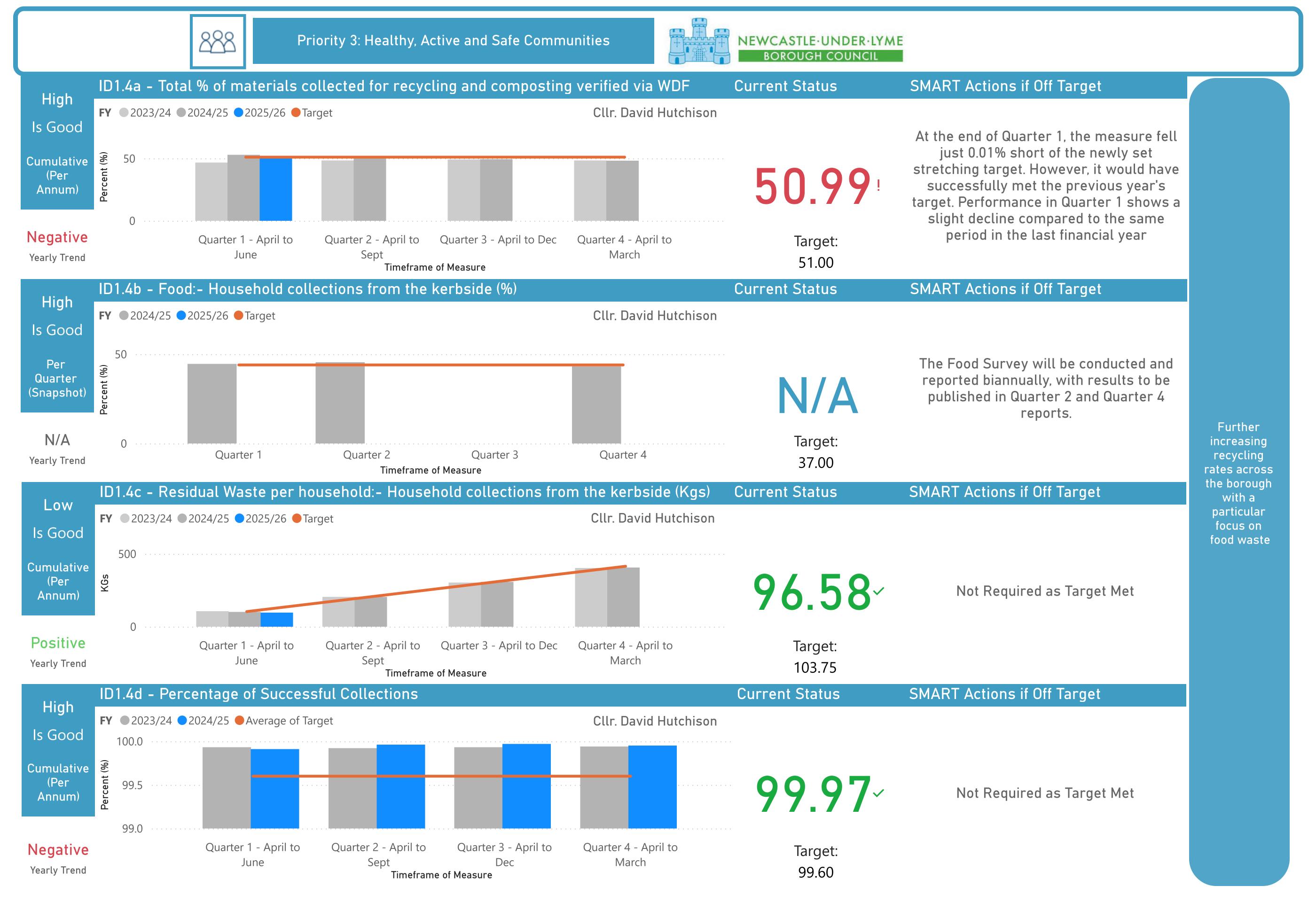
- A total of 14 measures were assigned targets this quarter. Of these, 86% achieved their targets.
- 6 measures not only met their targets but also showed improvement. 1 met their targets but showed a negative year-on-year trend. 3 showed no change. 2 had no historical data available for comparison.
- The remaining 14% did not meet their set targets this quarter.
- Of these, **1** demonstrated a negative trend compared to the same period last year. **1** had no historical data available for comparison.
- An additional 13 measures were contextual and therefore did not have set targets.
- 8 showed improvement. 4 showed a decline. 1 remained unchanged.
- 2 projects/actions has been completed, with all other project/actions progressing as expected this quarter.

### Priority 3: Summary Project Status Split

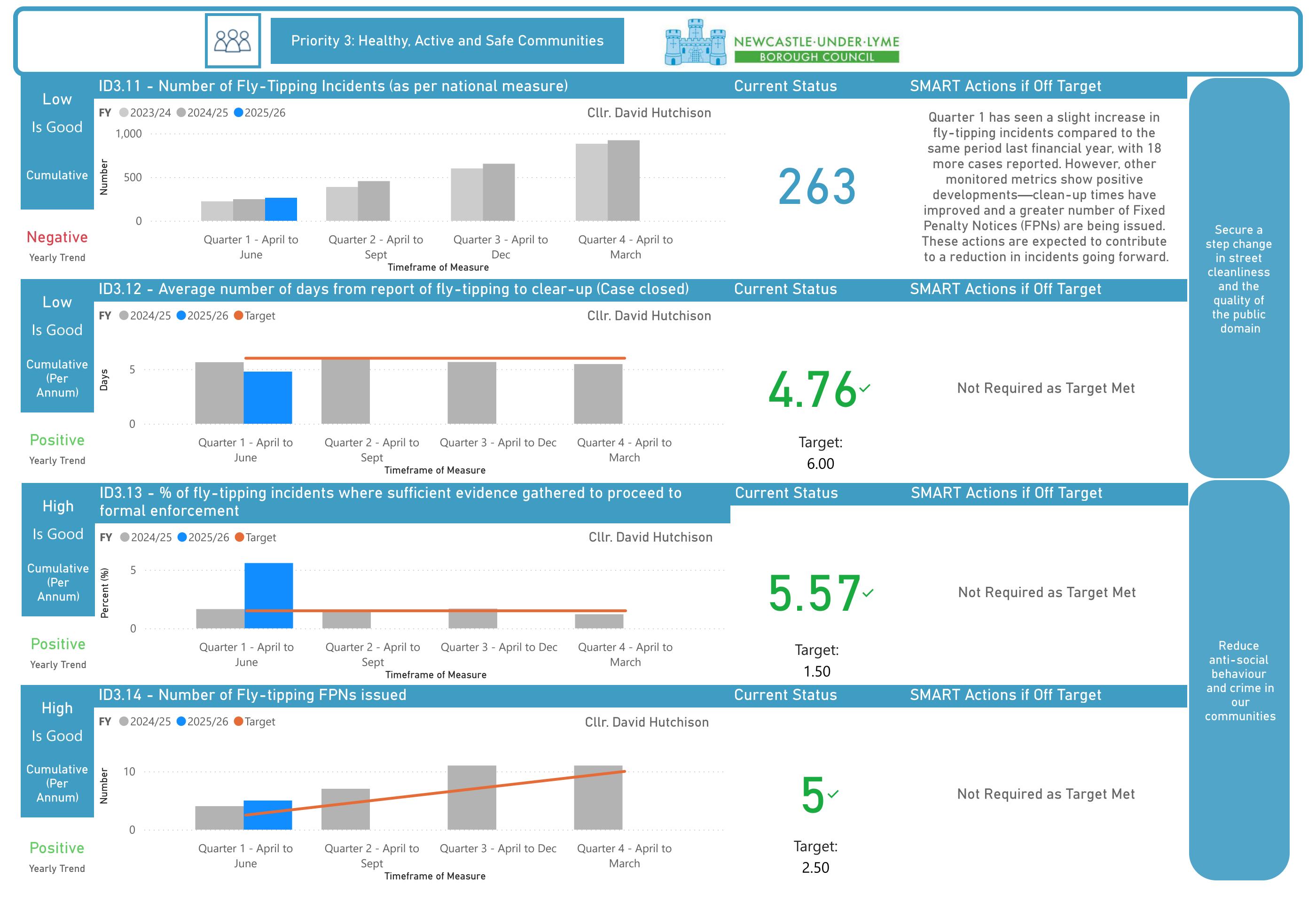
Priority 3: Qtr.1 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year





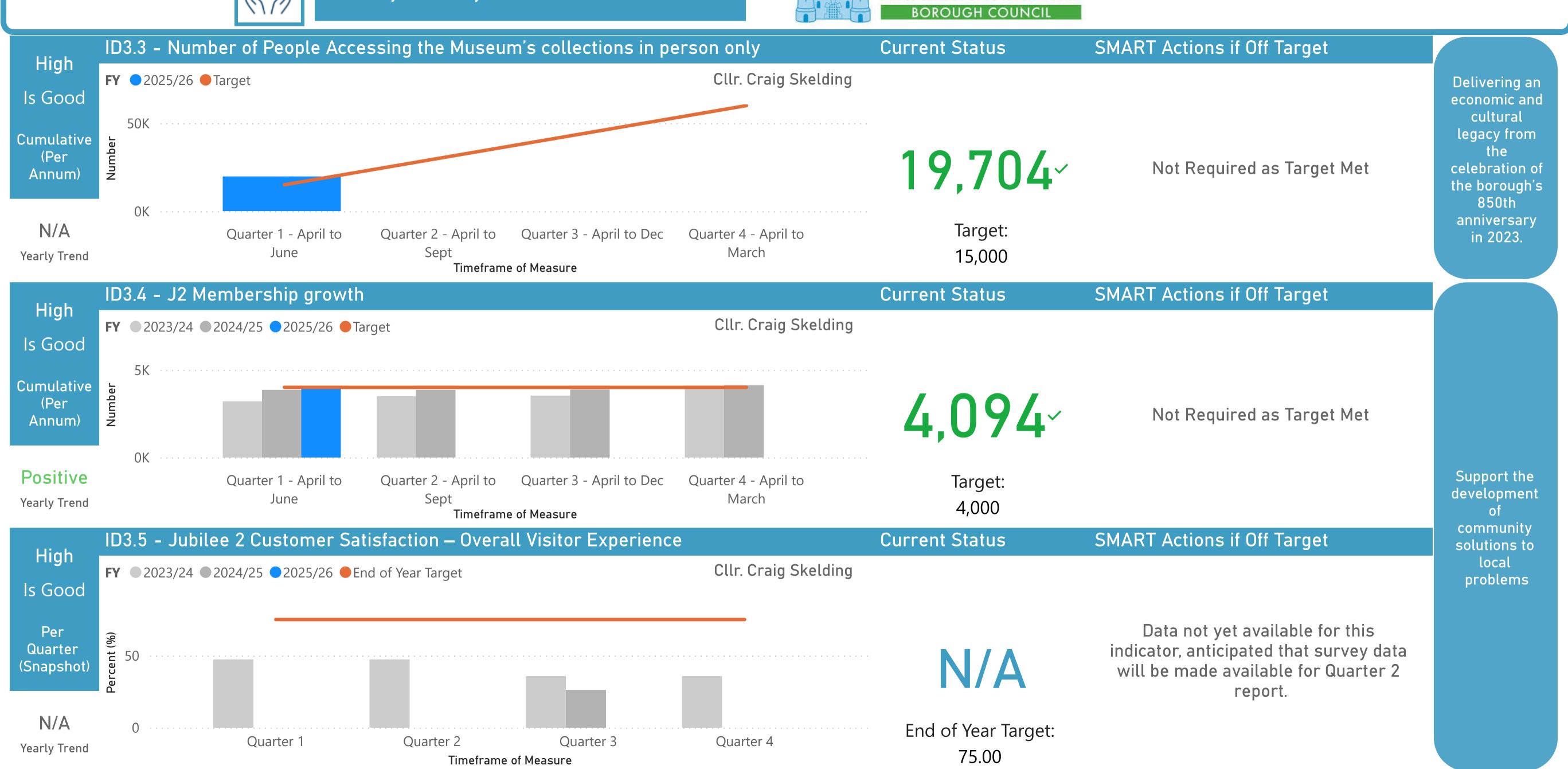






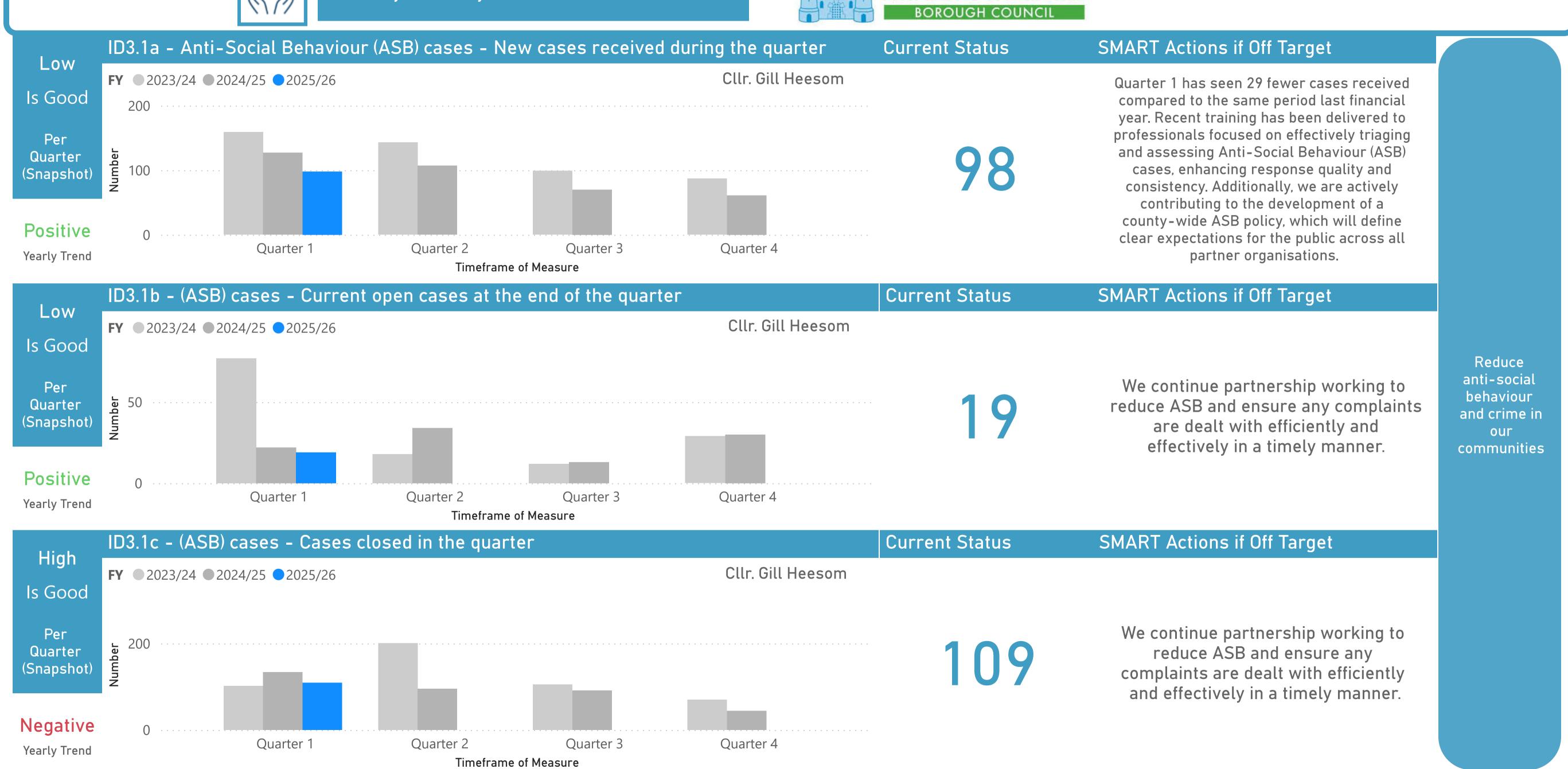






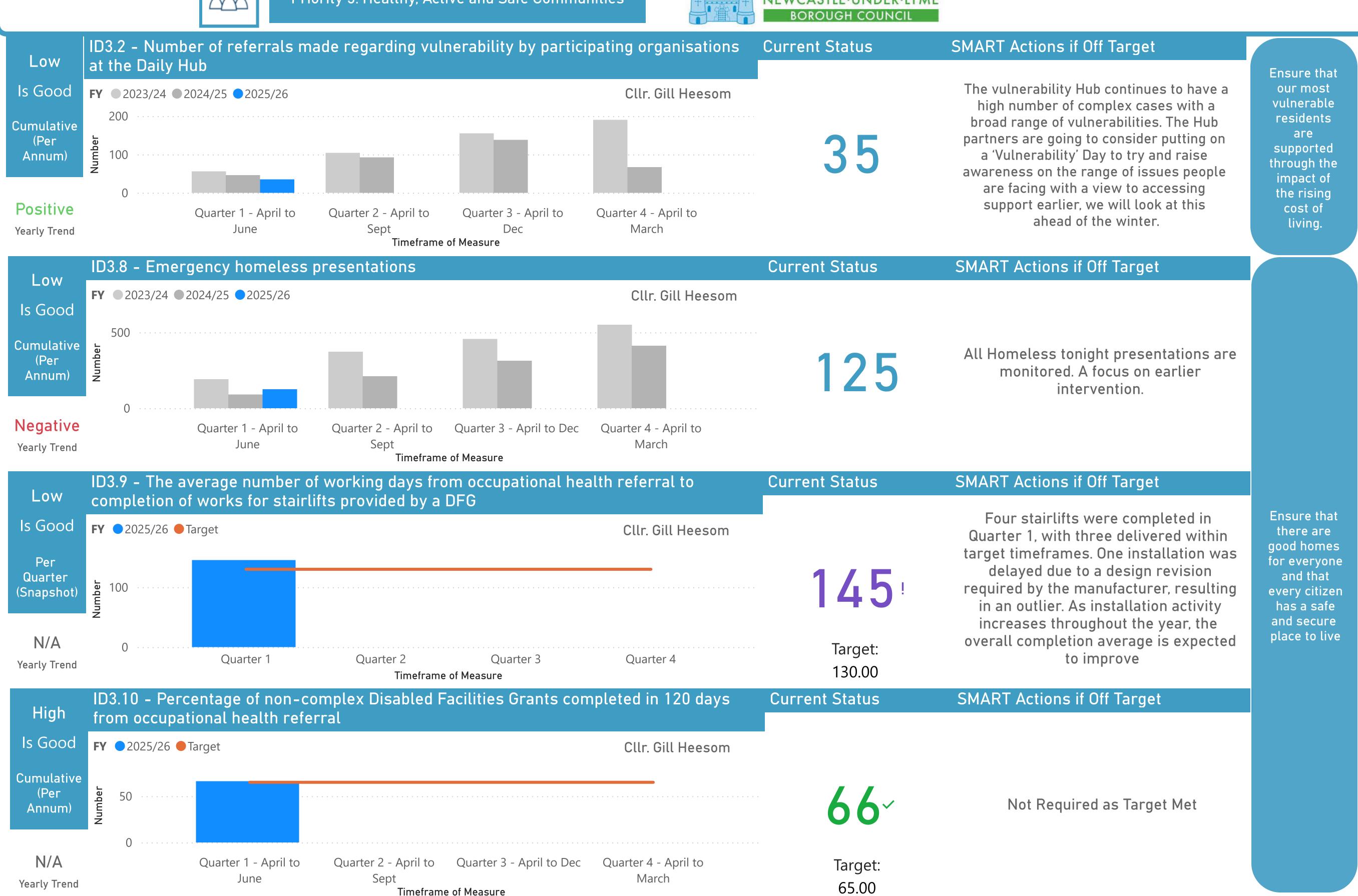


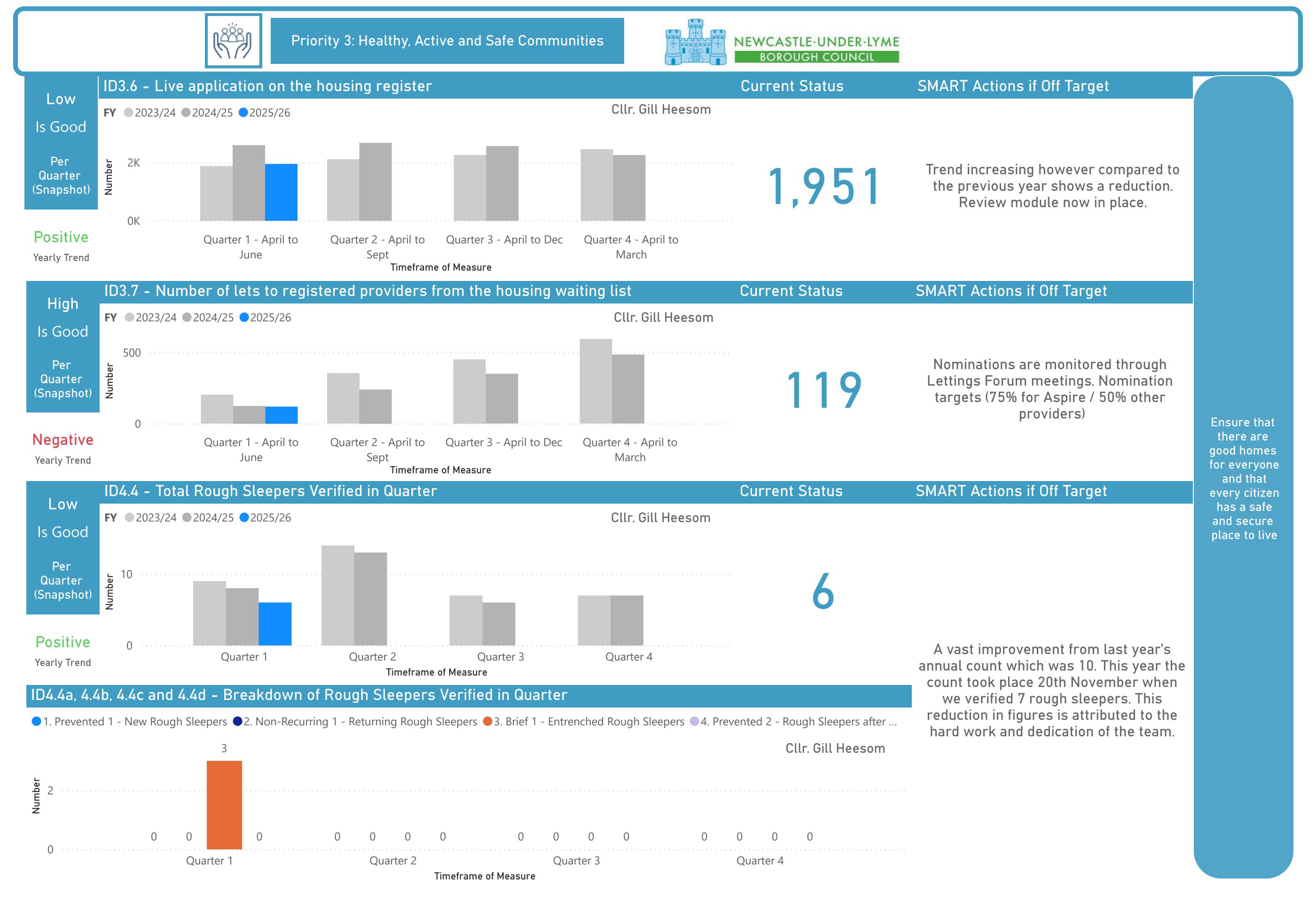
















# Project Status Split for Priority 3.

Project/Action is Progressing as Expected

Project/Action is Completed

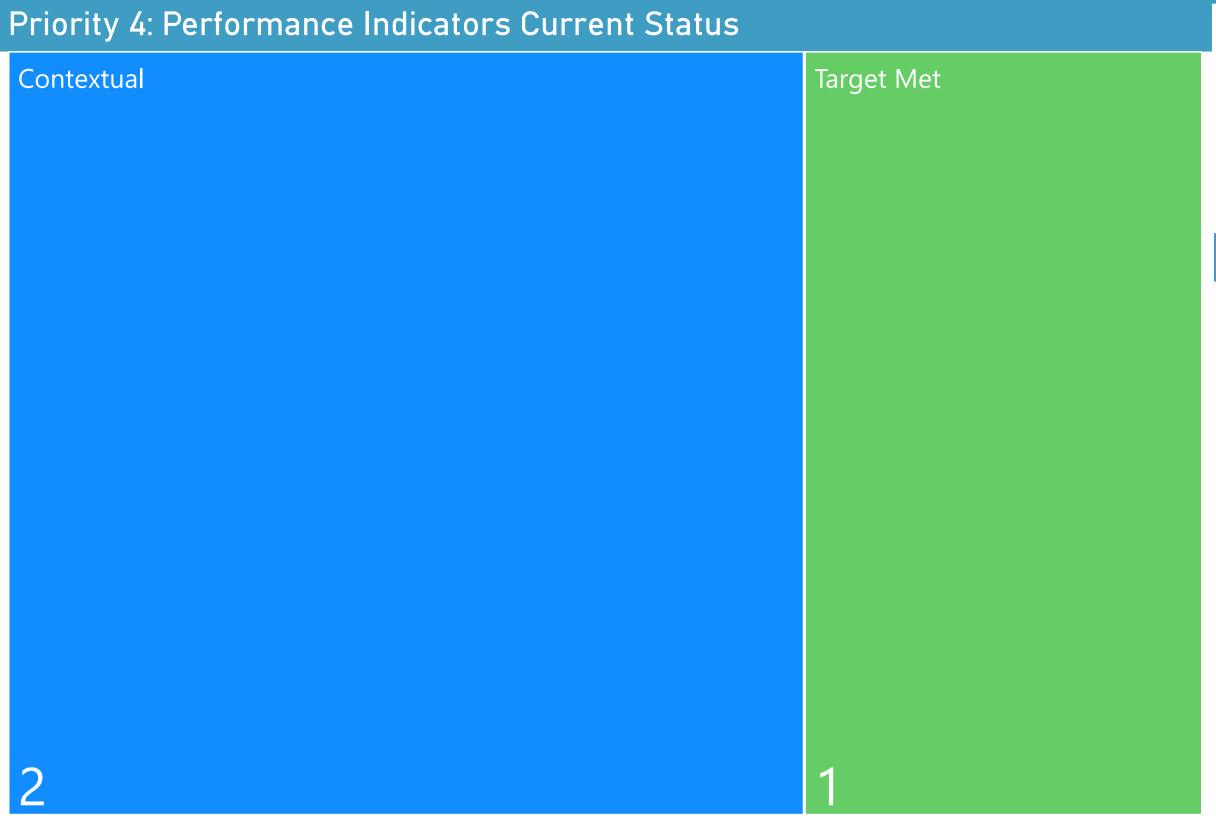
4

Service Area	Action	Corporate Objective	Status report	Commentary on progress
Neighbourhoods	Build on our work with Staffordshire Police	Reduce anti-social behaviour and crime in our communities	Project/Action is Progressing as Expected	The Community Safety Partnership action plan has been updated for 2025/26 in accordance with the refreshed Strategic Assessment. Partnership work with Staffordshire Police is ongoing, with a particular focus on Newcastle town centre. The town centre PSPO is being reviewed with a view to amending it later in 2025, subject to consultation.
<ol> <li>Commercial Delivery</li> <li>Neighbourhoods</li> </ol>	Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023.	Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023.	roject/Action is Completed	Project/Action has been completed.
<ol> <li>Neighbourhoods 2.</li> <li>Sustainable</li> <li>Environment</li> </ol>	Expansion of the street warden scheme and the creation of neighbourhood delivery teams.	Secure a step change in street cleanliness and the quality of the public domain	★ Project/Action is Completed	Project/Action has been completed.
Sustainable Environment	Further increasing recycling rates across the borough with a particular focus on food waste	Further increasing recycling rates across the borough with a particular focus on food waste	Project/Action is Progressing as Expected	The Council has introduced collections of flexible plastics and film as well as cartons two years ahead of mandatory inclusion. Targeted food waste communications are continuing.
<ol> <li>Strategy, People and Performance 2.</li> <li>Neighbourhoods</li> </ol>	Work collaboratively with the Newcastle Partnership	Ensure that our most vulnerable residents are supported through the impact of the rising cost of living.	Project/Action is Progressing as Expected	Prevent and Protect agendas are embedded in ways of working to support community safety and confidence.  Better Health Programme is working to directly positively impact the physical health of our communities.  Partnership Board brings a variety of partners together to share and collaborate on core community goals.
Neighbourhoods	Work with partners to develop effective community bodies	Support the development of community solutions to local problems	Project/Action is Progressing as Expected	The Civic Pride initiative is progressing with partners, with events held or scheduled in all neighbourhoods across the Borough to engage with local community groups and volunteers. The Civic Pride Strategy will be launched for consultation in July and the Civic Pride Investment Fund is now open, with the first round of applications closing on 11th July.
	Neighbourhoods  1. Commercial Delivery 2. Neighbourhoods  1. Neighbourhoods 2. Sustainable Environment  Sustainable Environment  1. Strategy, People and Performance 2. Neighbourhoods	Neighbourhoods  1. Commercial Delivery 2. Neighbourhoods  1. Neighbourhoods 2. Sustainable Environment Sustainable Environment  1. Strategy, People and Performance 2. Neighbourhoods  Neighbourhoods  Neighbourhoods  Neighbourhoods  Work with partners to develop	Neighbourhoods  Build on our work with Staffordshire Police  1. Commercial Delivery 2. Neighbourhoods 2. Neighbourhoods 3. Neighbourhoods 4. Neighbourhoods 5. Softh anniversary in 2023.  1. Neighbourhoods 2. Expansion of the borough's 850th anniversary in 2023.  1. Neighbourhoods 2. Expansion of the street warden scheme and the creation of neighbourhood delivery teams.  Sustainable Further increasing recycling rates across the borough with a particular focus on food waste  1. Strategy, People and Performance 2. Neighbourhoods  Neighbourhoods  Work with partners to develop  Neighbourhoods  Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023.  Secure a step change in street cleanliness and the quality of the public domain  Further increasing recycling rates across the borough with a particular focus on food waste  Ensure that our most vulnerable residents are supported through the impact of the rising cost of living.	Neighbourhoods  Neighbourhoods  Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023.  1. Neighbourhoods  Neighbourhoods  Neighbourhoods  Neighbourhoods  Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023.  Neighbourhoods 2. Expansion of the street warden scheme and the creation of neighbourhood delivery teams.  Sustainable Environment  Further increasing recycling rates across the borough with a particular focus on food waste  1. Strategy, People and Performance 2. Neighbourhoods  Work collaboratively with the Performance 2. Neighbourhoods  Work with partners to develop effective community bodies  Neighbourhoods  Work with partners to develop effective community bodies  Project/Action is Project/Action is Progressing as Expected  Project/Action is Progressing as Expected



## Priority 4: Town Centres for All





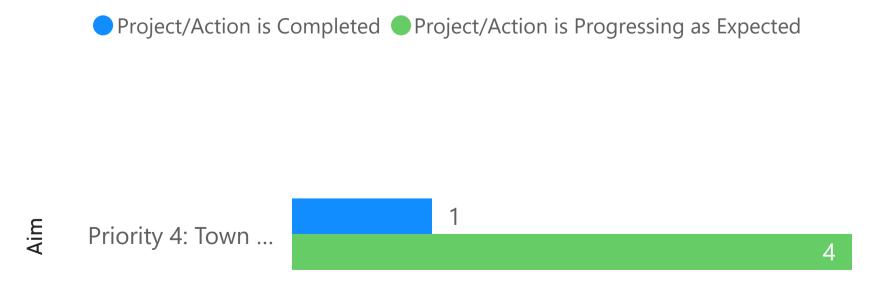
Corporate Objective	Count
Increasing the number of people living, working and using Newcastle town Centre	3
Total	3

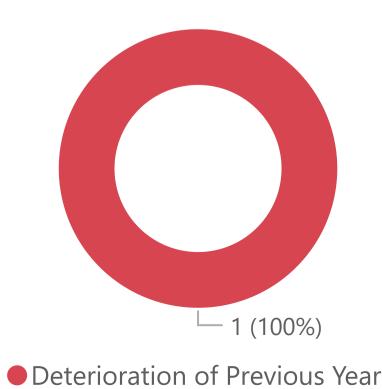
#### Smart Narrative

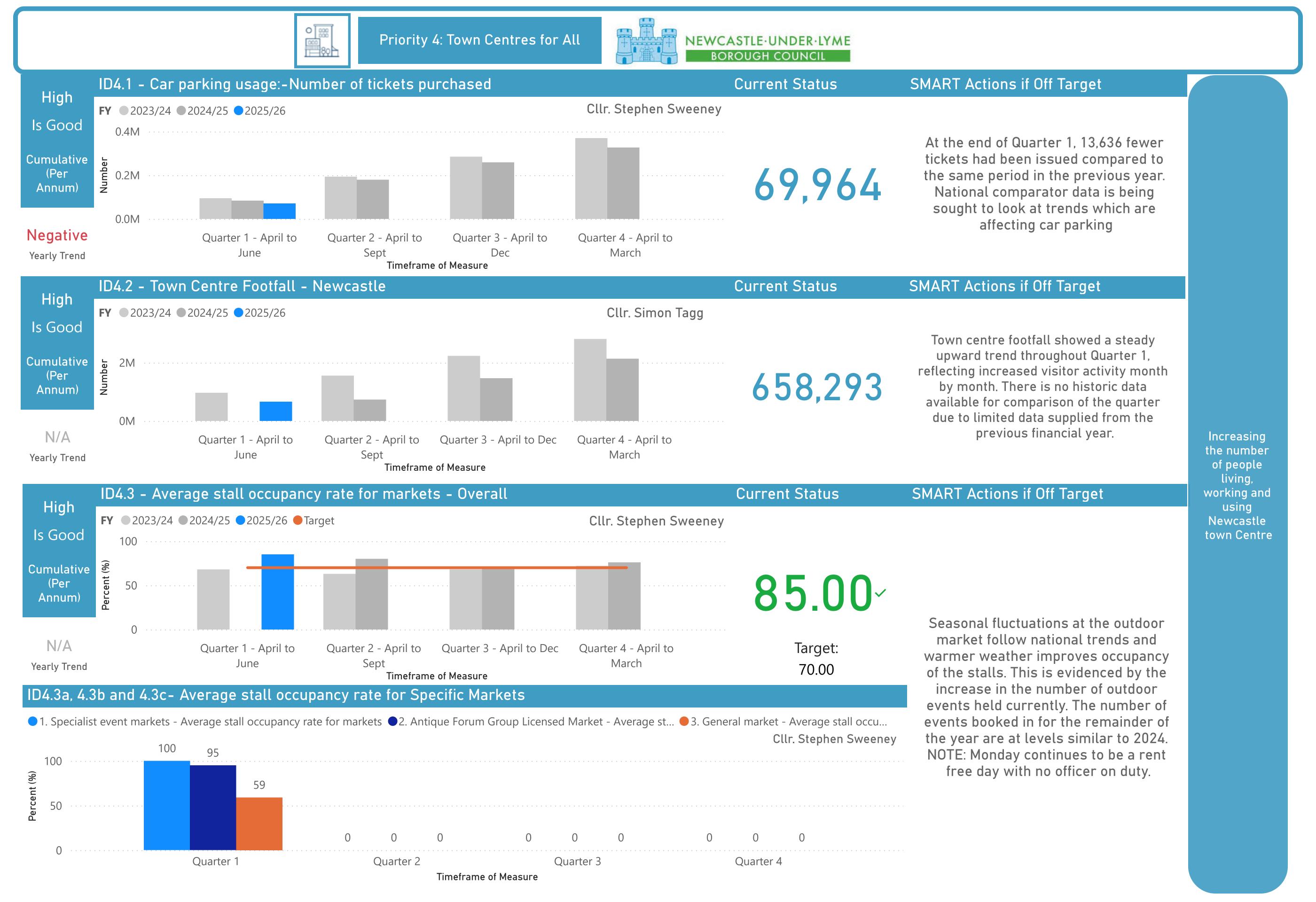
- A total of 1 measures were assigned targets this quarter. Of these, 100% achieved their targets.
- An additional 2 measures were contextual and therefore did not have set targets.
- 1 measure showed a decline in performance when compared to the previous year, with the other measure having no historic data to compare against.
- 1 projects/actions has been completed, with all other project/actions progressing as expected this quarter, with further details provided within this report.

## Priority 4: Summary Project Status Split

Priority 4: Qtr.1 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year









## Priority 4: Town Centres for All



## Project Status Split for Priority 4.

Project/Action is Progressing as Expected

Project/Action is Completed

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Portfolio Holder	Service Area	Action	Corporate Objective	Status report	Commentary on progress
Cllr. Stephen Sweeney	<ul><li>1. Commercial</li><li>Delivery 2.</li><li>Planning</li></ul>	Redeveloping Midway car park to provide aspirational town centre residential accommodation	Increasing the number of people living, working and using Newcastle town centre	Project/Action is Progressing as Expected	Capital and Centric have continued to deliver against the predevelopment agreements with planning permission for the site now given. Legal agreements are being drafted to award the construction contracts for the main works and discussions are ongoing with Homes England for grant monies to monies to contribute to the scheme costs.
Cllr. Stephen Sweeney	<ul><li>1.</li><li>Neighbourhoods</li><li>2. Commercial</li><li>Delivery</li></ul>	Developing a Town Centre Strategy for Kidsgrove	Encourage visitors and support local businesses in Kidsgrove	roject/Action is Completed	Project/Action has been completed.
Cllr. Stephen Sweeney	Commercial Delivery	Redevelopment of Ryecroft Site	Continuing to work with key partners to deliver the redevelopment of opportunities across the borough	Project/Action is Progressing as Expected	Plans continue for the Ryecoft redevelopment with Capital and Centric securing planning permission. Partners continue to deliver against the pre-development agreement. Hoardings will change on the site in the next quarter. Legal agreements are being drafted to award the construction contracts for the main works and discussions are ongoing with Homes England for grant monies to contribute to the scheme costs.
Cllr. Stephen Sweeney	Commercial Delivery	Redevelopment of York Place	Continuing to work with key partners to deliver the redevelopment of opportunities across the borough	Project/Action is Progressing as Expected	Capital and Centric have continued to deliver against the pre- development agreements with planning permission for the site now given. Legal agreements are being drafted to award the construction contracts for the main works and discussions are ongoing with Homes England for grant monies to monies to contribute to the scheme costs.
Cllr. Stephen Sweeney	Neighbourhoods	Further enhance the historic market and public realm and boost our signature specialist market programme	Further enhance the historic market and public realm and boost our signature specialist market programme	Project/Action is Progressing as Expected	The remaining work to improve the public realm is scheduled for completion in summer 2025. Makers Market relaunched in May 2025 and a programme of specialist markets is in place for 2025.